Beacon Group

Quarterly Service Delivery Performance Improvement Report

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Analysis of Program Objectives:

During the third quarter of the current fiscal year, both the current index score (132.80) and the cumulative index score (148.20) were well above the overall Supported Employment Individual program goal of 100. During the quarter, eight of the ten primary objectives were accomplished at or above established goal levels, while none were not. During the next quarter additional emphasis needs to be placed on: maximizing the number of hours worked and maximizing the percentage of favorable responses on employer questionnaires.

Characteristics of Clients (Beginning of Services):

For those clients beginning services during the quarter, we served a higher percentage of clients receiving public assistance, clients having less than a high school degree or equivalent, and clients over the age of 55; while serving a lower percentage of clients under the age of 22 and clients having a post-secondary education than we have traditionally served. From a disability standpoint for those clients beginning services during the quarter, we served a higher percentage of developmentally disabled clients; and a lower percentage of physically disabled, learning disabled, blind/visually impaired, substance abuse, and traumatically brain injured clients than we have historically seen. In terms of client ethnicity characteristics for those clients beginning services during the quarter, we served a higher percentage of Hispanic, Native American, and Asian/Pacific Islander clients; and a lower percentage of Anglo, African American, and clients of another ethnic background than we have in the past.

Characteristics of Clients (Receiving Services):

For those clients receiving services during the quarter, we served a higher percentage of clients receiving public assistance, and clients over the age of 55; while serving a lower percentage of clients having no prior work experience, clients having less than a high school degree or equivalent, and clients having a post-secondary education than we have traditionally served. From a disability standpoint for those clients receiving services during the quarter, we served a higher percentage of mentally ill clients; and a lower percentage of developmentally disabled, learning disabled, deaf/hard of hearing, blind/visually impaired, substance abuse, and traumatically brain injured clients than we have historically seen. In terms of client ethnicity characteristics for those clients receiving services during the quarter, we served a higher percentage of Hispanic, African American and Asian/Pacific Islander clients; and a lower percentage of Anglo, Native American, and clients of another ethnic background than we have in the past.

Characteristics of Clients (End of Services):

For those clients exiting services during the quarter, we served a higher percentage of clients receiving public assistance, clients under the age of 22, and clients over the age of 55; while serving a lower percentage of clients having no prior work experience, clients having less than a high school degree or equivalent, and clients having a post-secondary education than we have traditionally served. From a disability standpoint for those clients receiving services during the quarter, we served a higher percentage of mentally ill clients; and a lower percentage of physically disabled, developmentally disabled, learning disabled, deaf/hard of hearing, blind/visually impaired, substance abuse, and traumatically brain injured clients than we have historically seen. In terms of client ethnicity characteristics for those clients receiving services during the quarter, we served a higher percentage of Hispanic and African American clients; and a lower percentage of Anglo, Native American, Asian/Pacific Islander, and clients of another ethnic background than we have in the past.

Performance Analysis

Action taken or changes made to improve performance during the quarter:

Discussions with staff members were conducted on some occasions regarding general outcomes improvement. In addition, after second quarter data was available for the current fiscal year, a formal meeting was held with all appropriate Phoenix Office staff members to review overall performance and to discuss specific actions to improve performance in the zero primary objectives that were being accomplished at below goal levels. A similar meeting will be conducted as soon as third quarter data are finalized. That meeting is tentatively scheduled for Wednesday, August 7th.

Areas needing performance improvements during the next quarter/extenuating or influencing factors:

The average number of hours worked during the quarter was 97.87 compared to an overall program goal of 100 hours/month. In addition, no employer questionnaires were received during the quarter.

Quarterly action plan to improve performance:

The Phoenix office management staff needs to meet with staff members on a weekly basis to emphasize continued improvement in all previously identified areas, with particular emphasis placed on maximizing the percentage of successful placements. Additional emphasis needs to be placed on establishing realistic ISP objectives and in following up with clients, employers and referral sources to obtain necessary and important stakeholder satisfaction information.

BEACON GROUP-PHOENIX PERFORMANCE IMPROVEMENT REPORT

PROGRAM: Supported Employment – Individual Phoenix

Third Quarter – Year 2018-19

Current Index Score: <u>132.80</u> Cumulative Index Score: <u>148.20</u>

	C	Current Qu	arter				Cumula	tive
Primary Objectives	Raw Score	Index Data	Actual Data	Goal	Weight	Raw Score	Index Data	Actual Data
Minimize the hours of job development to achieve placement	12.00	150	6.44 hrs.	15 hrs.	8	12.00	150	7.57 hrs.
2. Minimize the time from referral to placement	12.00	150	25.21 days	40 days	8	12.00	150	29.26 days
3. Maximize the % of successful placement	18.00	150	25 of 56 45%	30%	12	18.00	150	63 of 127 50%
4. Maximize the number of hours worked	10.80	90	97.87 hrs./month	100 hrs/ month	12	16.20	135	106.72 hrs./month
5. Maximize earnings	18.00	150	\$1275.46/ month	\$1150/ month	12	18.00	150	\$1322.19/ month
6. Maximize the accomplishment of ISP objectives.	12.00	150	58 of 65 89%	80%	8	12.00	150	84 of 91 92%
7. Maximize the percentage of "valuable" responses at 3 month follow-up	15.00	150	3 of 3 100%	95%	10	15.00	150	10 of 10 100%
8. Maximize the percentage of "favorable" responses on consumer satisfaction questionnaires	15.00	150	14 of 14 100%	95%	10	15.00	150	38 of 38 100%

PROGRAM: <u>Supported Employment -Individual Phoenix</u>

	C	Current Qua	arter				Cumulative	
Primary Objectives	Raw Score	Index	Actual Data	Goal	Weight	Raw Score	Index	Actual Data
9. Maximize the percentage of "favorable" responses on employer questionnaires	5.00	50	0 of 0 0%	95%	10	15.00	150	2 of 2 100%
10. Maximize the percentage of "favorable" responses on referral source questionnaires	15.00	150	1 of 1 100%	95%	10	15.00	150	3 of 3 100%

PERFORMANCE IMPROVEMENT REPORT SUPPLEMENTAL MEASURES

PROGRAM: Supported Employment - Individual Phoenix

Third Quarter – Year 2018-19

SUPPLEMENTAL MEASURES	BASE PERIOD	CURRENT QUARTER	CUMULATIVE
Maximize job advancement	125	5	7
2. Minimize the % of intervention hours compared to hours worked	4.01%	2.14%	1.98%
3 Minimize the number of negative program terminees	407	0	0
4. Number of successful placements (M.R. – mild)	24	0	0
5. Number of successful placement (M.R moderate)	2	0	0
6. Number of successful placements. (M.R. – severe)	0	0	0
7. Number of successful placement (C.P.)	0	0	0
8. Number of successful placements (Epilepsy)	0	0	0
9. Number of successful placements (Autism)	0	0	0
10. Number of successful placements (SMI)	526	25	63
11. Number of successful placements (LD)	6	0	0
12. Number of successful placements (Other disabilities)	9	0	0
13. Maximize of job retention	2082 of 2610 80%	50 of 67 75%	131 of 159 82%

14. Clients terminated and accepted for	599 of 887	7 of 15	18 of 42
pre-vocational and/or other community	68%	47%	43%
services			
15. Clients terminated for medical reasons	42 of 887	0 of 15	1 of 42
	5%	0%	2%
16. Clients terminated due to moving out	26 of 887	0 of 15	0 of 42
of the city or state	3%	0%	0%
17. Clients terminated as not being	15 of 887	0 of 15	0 of 42
appropriate for Beacon Services	2%	0%	0%
18. Clients terminated for dropping out of	105 of 887	0 of 15	0 of 42
the program	12%	0%	0%
19. Clients terminated as non-feasible for	18 of 887	0 of 15	0 of 42
employment	2%	0%	0%
20. Percentage of clients denied access to	0 of 1012	0 of 55	0 of 137
services.	0%	0%	0%

PERFORMANCE IMPROVEMENT REPORT

CLIENT DESCRIPTORS

PROGRAM: Supported Employment - Individual Phoenix

<u>Third</u> Quarter – Year <u>2018-19</u>

CLIENT DESCRIPTORS	BASE PERIOD	CURRENT QUARTER	CUMULATIVE
EXITING SERVICES 1. % clients having no prior work	11 of 465	0 of 15	0 of 42
experience.	2%	0%	0%
2. % of clients receiving public	329 of 465	15 of 15	42 of 42
assistance.	71%	100%	100%
3. % of clients having less than a	41 of 465	0 of 15	2 of 42
high school degree or equivalent.	9%	0%	5%
4. % of clients under the age of 22.	22 of 465	1 of 15	1 of 42
	5%	7%	2%
5. % of clients over the age of 55.	45 of 465	2 of 15	9 of 42
	10%	13%	21%
6. % of clients having a post-	129 of 465	3 of 15	9 of 42
secondary education.	28%	20%	21%
7. % of clients diagnosed as	0 of 465	0 of 15	0 of 42
physically disabled. (primary)	0%	0%	0%
8. % of clients diagnosed as	30 of 465	0 of 15	0 of 42
developmentally disabled. (primary)	6%	0%	0%
9. % of clients diagnosed as mentally ill	411 of 465	15 of 15	42 of 42
or emotionally disabled.(primary)	87%	100%	100%
10. % of clients diagnosed as learning	10 of 465	0 of 15	0 of 42
disabled. (primary)	2%	0%	0%
11. % of clients diagnosed as deaf or	0 of 465	0 of 15	0 of 42
hard of hearing. (primary)	0%	0%	0%
12. % of clients diagnosed as blind	1 of 465	0 of 15	0 of 42
or visually impaired. (primary)	.2%	0%	0%

13. % of clients diagnosed as substance	1 of 465	0 of 15	0 of 42
abusers (primary)	.2%	0%	0%
14. % of clients diagnosed as	0 of 465	0 of 15	0 of 42
traumatically brain injured (primary)	0%	0%	0%
15. % of clients diagnosed as physically	13 of 465	0 of 15	1 of 42
disabled. (secondary)	3%	0%	2%
16. % of clients diagnosed as	3 of 465	0 of 15	0 of 42
developmentally disabled. (secondary)	.6%	0%	0%
17. % of clients diagnosed as mentally ill	6 of 465	3 of 15	6 of 42
or emotionally disabled. (secondary)	1%	20%	14%
18. % of clients diagnosed as learning	4 of 465	0 of 15	0 of 42
disabled. (secondary)	.9%	0%	0%
19. % of clients diagnosed as deaf or	3 of 465	0 of 15	0 of 42
hard of hearing. (secondary)	.6%	0%	0%
20. % of clients diagnosed as blind	0 of 465	0 of 15	0 of 42
or visually impaired. (secondary)	0%	0%	0%
21. % clients diagnosed as substance	24 of 465	0 of 15	1 of 42
abusers. (secondary)	5%	0%	2%
22. % clients diagnosed as traumatically	0 of 465	0 of 15	1 of 42
brain injured. (secondary)	0%	0%	2%
23. % of clients who are Anglo	307 of 465	9 of 15	23 of 42
	66%	60%	55%
24. % of clients who are Hispanic/Latino	76 of 465	3 of 15	9 of 42
_	16%	20%	21%
25. % of clients who are African American	53 of 465	6 of 15	12 of 42
	11%	20%	29%
26. % of clients who are Native American	2 of 465	0 of 15	1 of 42
	.4%	0%	2%
27. % of clients who are Asian/Pacific	4 of 465	0 of 15	0 of 42
Islander	.9%	0%	0%
28. % of clients who are of another ethnic	3 of 465	0 of 15	0 of 42
background	6%	0%	0%

PERFORMANCE IMPROVEMENT REPORT

CLIENT DESCRIPTORS

PROGRAM: Supported Employment Individual – Phoenix

<u>Third</u> Quarter – Year <u>2018-18</u>

CLIENT DESCRIPTORS RECEIVING SERVICES	BASE PERIOD	CURRENT QUARTER	CUMULATIVE
1. % clients having no prior work	127 of 4426	1 of 144	5 of 366
experience.	3%	.7%	1%
2. % of clients receiving public	3369 of 4426	127 of 144	290 of 366
assistance.	76%	88%	79%
3. % of clients having less than a	453 of 4426	15 of 144	32 of 366
high school degree or equivalent.	10%	10%	9%
4. % of clients under the age of 22.	135 of 4426	3 of 144	7 of 366
	3%	2%	2%
5. % of clients over the age of 55.	434 of 4426	30 of 144	69 of 366
	10%	21%	19%
6. % of clients having a post-	1346 of 4426	27 of 144	72 of 366
secondary education.	30%	19%	20%
7. % of clients diagnosed as	59 of 4426	0 of 144	0 of 366
physically disabled. (primary)	1%	0%	0%
8. % of clients diagnosed as	309 of 4426	3 of 144	7 of 366
developmentally disabled. (primary)	7%	2%	2%
9. % of clients diagnosed as mentally ill	3947 of 4426	141 of 144	359 of 366
or emotionally disabled.(primary)	89%	98%	98%
10. % of clients diagnosed as learning	68 of 4426	0 of 144	0 of 366
disabled. (primary)	2%	0%	0%
11. % of clients diagnosed as deaf or	2 of 4426	0 of 144	0 of 366
hard of hearing. (primary)	.05%	0%	0%
12. % of clients diagnosed as blind	2 of 4426	0 of 144	0 of 366
or visually impaired. (primary)	.05%	0%	0%

13. % of clients diagnosed as substance	16 of 4426	0 of 144	0 of 366
abusers (primary)	.4%	0%	0%
14. % of clients diagnosed as	9 of 4426	0 of 144	0 of 366
traumatically brain injured (primary)	.2%	0%	0%
15. % of clients diagnosed as physically	126 of 4426	2 of 144	5 of 366
disabled. (secondary)	3%	1%	1%
16. % of clients diagnosed as	54 of 4426	0 of 144	0 of 366
developmentally disabled. (secondary)	1%	0%	0%
17. % of clients diagnosed as mentally ill	69 of 4426	38 of 144	54 of 366
or emotionally disabled. (secondary)	2%	26%	15%
18. % of clients diagnosed as learning	75 of 4426	3 of 144	4 of 366
disabled. (secondary)	2%	2%	1%
19. % of clients diagnosed as deaf or	17 of 4426	0 of 144	0 of 366
hard of hearing. (secondary)	.4%	0%	0%
20. % of clients diagnosed as blind	2 of 4426	0 of 144	0 of 366
or visually impaired. (secondary)	.05%	0%	0%
21. % clients diagnosed as substance	230 of 4426	0 of 144	1 of 366
abusers. (secondary)	5%	0%	.3%
22. % clients diagnosed as traumatically	9 of 4426	0 of 144	0 of 366
brain injured. (secondary)	.2%	0%	0%
23. % of clients who are Anglo	3111 of 4426	97 of 144	243 of 366
	70%	67%	66%
24. % of clients who are Hispanic/Latino	513 of 4426	25 of 144	53 of 366
	13%	17%	14%
25. % of clients who are African American	513 of 4426	20 of 144	62 of 366
	12%	14%	17%
26. % of clients who are Native American	46 of 4426	1 of 144	5 of 366
	1%	.7%	1%
27. % of clients who are Asian/Pacific	23 of 4426	1 of 144	1 of 366
Islander	.5%	.7%	.3%
28. % of clients who are of another ethnic	67 of 4426	0 of 144	2 of 366
background	2%	0%	.5%

PERFORMANCE IMPROVEMENT REPORT CLIENT DESCRIPTORS

PROGRAM: Supported Employment - Individual Phoenix

<u>Third</u> Quarter – Year <u>2018-18</u>

CLIENT DESCRIPTORS	BASE PERIOD	CURRENT QUARTER	CUMULATIVE
BEGINNING SERVICES			
1. % clients having no prior work	53 of 1101	3 of 55	3 of 147
experience.	5%	5%	2%
2. % of clients receiving public	832 of 1101	55 of 55	147 of 147
assistance.	76%	100%	100%
3. % of clients having less than a	121 of 1101	12 of 55	21 of 147
high school degree or equivalent.	11%	22%	14%
4. % of clients under the age of 22.	37 of 1101	2 of 55	5 of 147
	3%	.9%	3%
5. % of clients over the age of 55.	121 of 1101	16 of 55	32 of 147
	11%	29%	22%
6. % of clients having a post-	364 of 1101	7 of 55	25 of 147
secondary education.	33%	13%	17%
7. % of clients diagnosed as	3 of 1101	0 of 55	0 of 147
physically disabled. (primary)	.3%	0%	0%
8. % of clients diagnosed as	10 of 1101	1 of 55	3 of 147
developmentally disabled. (primary)	.9%	2%	2%
9. % of clients diagnosed as mentally ill	1077 of 1101	54 of 55	144 of 147
or emotionally disabled.(primary)	98%	98%	98%
10. % of clients diagnosed as learning	2 of 1101	0 of 55	0 of 147
disabled. (primary)	.2%	0%	0%
11. % of clients diagnosed as deaf or	0 of 1101	0 of 55	0 of 147
hard of hearing. (primary)	0%	0%	0%
12. % of clients diagnosed as blind	1 of 1101	0 of 55	0 of 147
or visually impaired. (primary)	.09%	0%	0%
13. % of clients diagnosed as substance	2 of 1101	0 of 55	0 of 147
abusers (primary)	.2%	0%	0%

PROGRAM: Supported Employment - Individual Phoenix

CLIENT DESCRIPTORS	BASE PERIOD	CURRENT QUARTER	CUMULATIVE
BEGINNING SERVICES		_	
14. % of clients diagnosed as	6 of 1101	0 of 55	0 of 147
traumatically brain injured (primary)	.5%	0%	0%
15. % of clients diagnosed as physically	46 of 1101	5 of 55	10 of 147
disabled. (secondary)	4%	9%	7%
16. % of clients diagnosed as	7 of 1101	0 of 55	2 of 147
developmentally disabled. (secondary)	.6%	0%	1%
17. % of clients diagnosed as mentally ill	16 of 1101	7 of 55	12 of 147
or emotionally disabled. (secondary)	1%	13%	8%
18. % of clients diagnosed as learning	14 of 1101	1 of 55	2 of 147
disabled. (secondary)	1%	2%	1%
19. % of clients diagnosed as deaf or	1 of 1101	0 of 55	0 of 147
hard of hearing. (secondary)	.09%	0%	0%
20. % of clients diagnosed as blind	0 of 1101	0 of 55	1 of 147
or visually impaired. (secondary)	0%	0%	.7%
21. % clients diagnosed as substance	86 of 1101	4 of 55	7 of 147
abusers. (secondary)	8%	7%	5%
22. % clients diagnosed as traumatically	2 of 1101	0 of 55	1 of 147
brain injured. (secondary)	.2%	0%	.7%
23. % of clients who are Anglo	704 of 1101	33 of 55	95 of 147
	64%	60%	65%
24. % of clients who are Hispanic/Latino	184 of 1101	12 of 55	24 of 147
	17%	22%	16%
25. % of clients who are African American	172 of 1101	8 of 55	20 of 147
	16%	15%	14%
26. % of clients who are Native American	9 of 1101	1 of 55	2 of 147
	.8%	2%	1%
27. % of clients who are Asian/Pacific	16 of 1101	1 of 55	2 of 147
Islander	1%	2%	1%
28. % of clients who are of another ethnic	15 of 1101	0 of 55	4 of 147
background	1%	0%	3%